

Analysis Material for 1Q, FY ending March 2021

Takamatsu Construction Group Co.,Ltd.

Securities Code: 1762

August 6, 2020

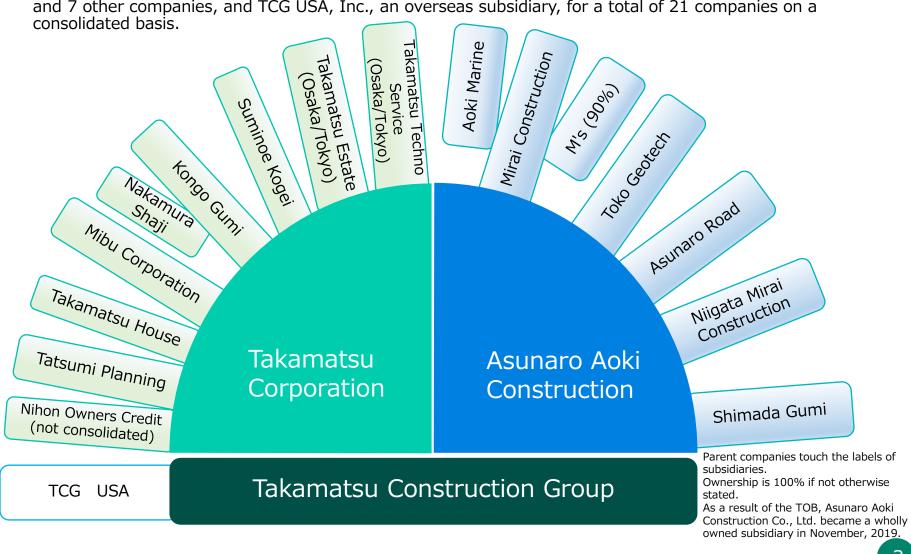
Table of contents

| 1. Financial results for the first quarter, FY ending March 2021 \cdot \cdot \cdot | 2 |
|--|----|
| 2. Earnings forecast for the FY ending March 31, 2021 · · · · · · | 15 |
| 3. Indicators · · · · · · · · · · · · · · · · · · · | 17 |
| 4. Topics • • • • • • • • • • • • • • • • • • • | 20 |

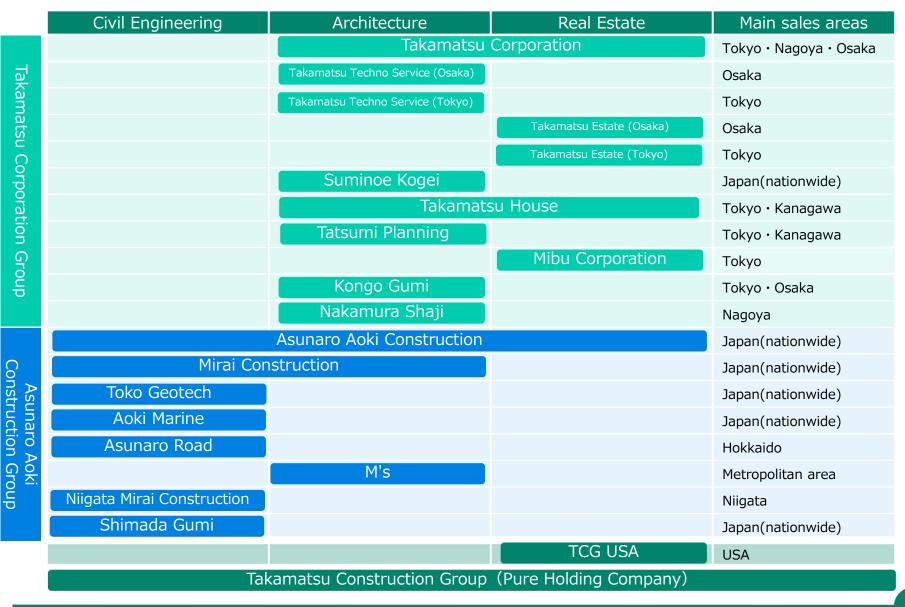
Financial results for 1Q,FY ending March 2021

Group formation

◆ The Takamatsu Construction Group is composed of Takamatsu Construction Group Co., Ltd., a pureholding company, and Takamatsu Corporation Co., Ltd. and 10 other companies, Asunaro Aoki Construction Co., Ltd. and 7 other companies, and TCG USA, Inc., an overseas subsidiary, for a total of 21 companies on a



Situation of Corporate Group



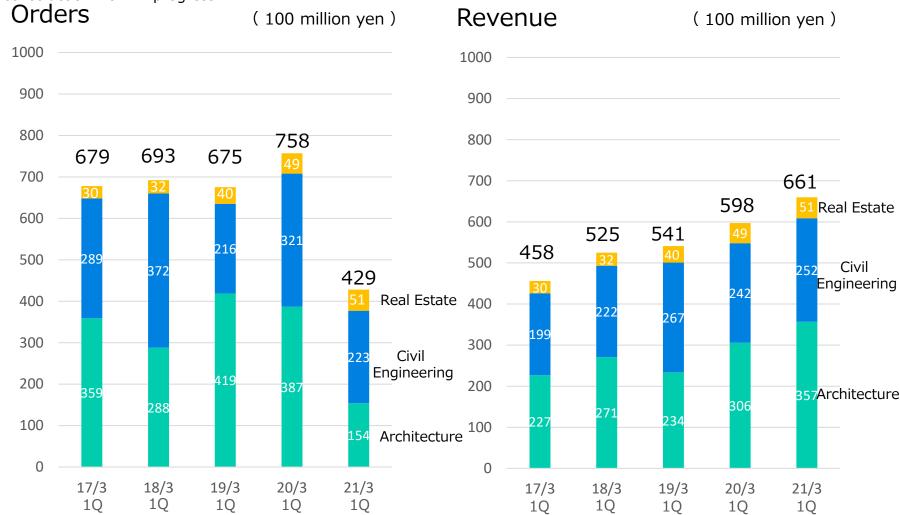
TCG Performance for 1Q, FY ending March 2021 (Consolidated)

◆ Orders decreased by 43.3% from the previous FY due to the new coronavirus infection, which prevented us from visiting individual customers and the order has been postponed. Revenue increased by 10.6% from the previous FY due to steady construct of construction work in progress.

| | | | l | Jnit:100 million yen |
|---|------------------------|----------|------------------|----------------------|
| Item | 1Q FY ended March 2020 | 1Q FY e | nding March 2021 | +/- |
| Orders | 758 | * | 429 | △43.3% |
| Revenue | 598 | → | 661 | 10.6% |
| Gross Profit | 74 | → | 78 | 6.1% |
| Gross Profit % | 12.4% | | 11.9% | △0.5pt |
| Operating Income | 13 | * | 14 | 6.4% |
| Operating Income % | 2.2% | | 2.1% | \triangle 0.1pt |
| Ordinary income | 13 | ~ | 13 | 2.7% |
| Ordinary income % | 2.3% | * | 2.1% | △0.2pt |
| Net earnings attributable to the owners of the parent | 4 | * | 6 | 44.5% |
| Net earnings attributable to the owners of the parent % | 0.7% | - | 0.9% | 0.2pt |

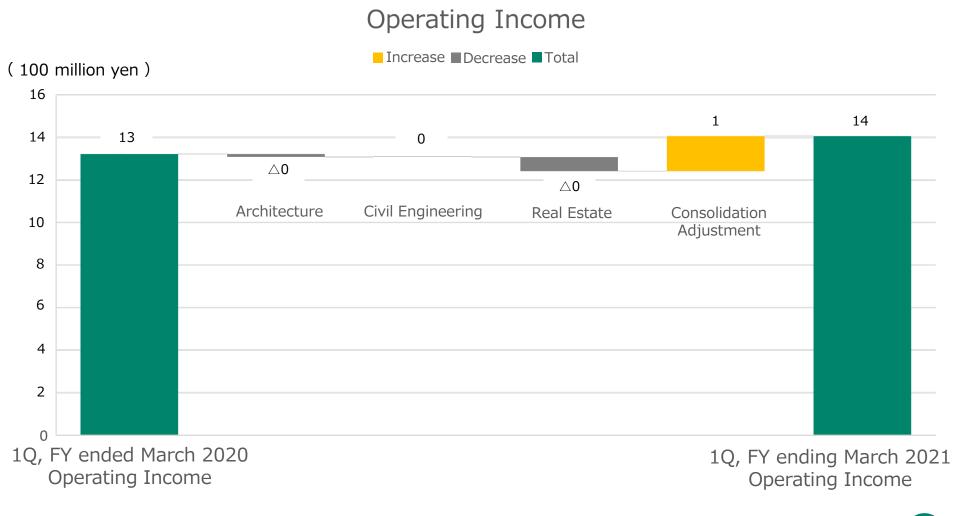
(Consolidated) TCG Results for 1Q, FY ending March 2021 by Segment Orders, Revenue

- ◆ Architecture : Although we received some orders for public works, we were unable to visit individual customers due to the effects of the new coronavirus infection.
- ◆ Civil Engineering : Some orders were deferred. Revenue increased from the previous year due to steady construct of construction work in progress.



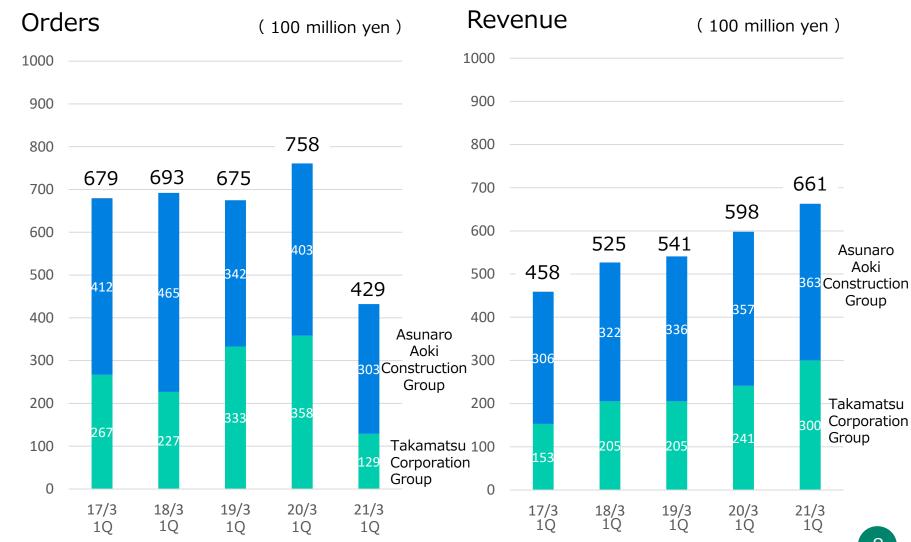
Analysis of Changes in Operating Income (by segment)

◆ TCG Group was able to build up gross profit due to steady construct of construction work in progress, which enabled it to secure an operating income on a par with the previous year.



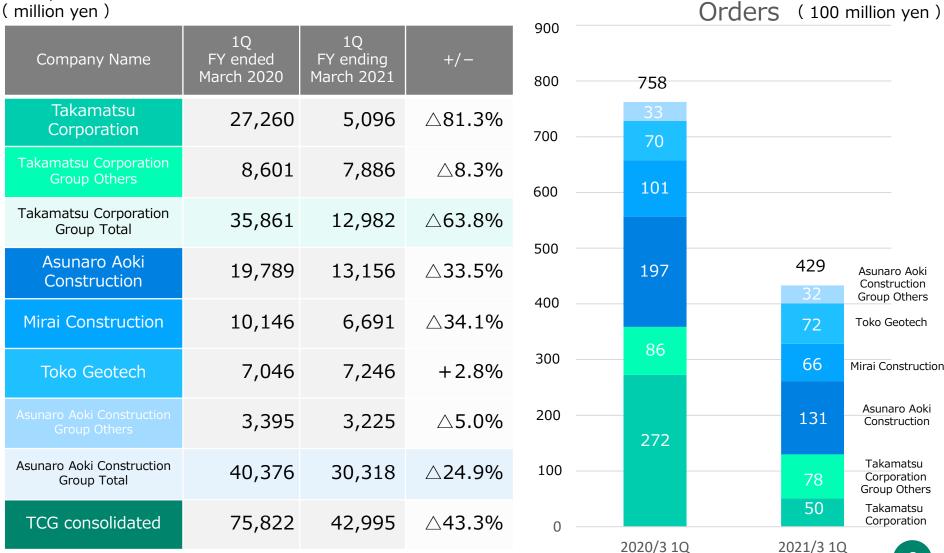
(Consolidated) TCG Results for 1Q, FY ending March 2021 by Group Orders, Revenue

 Orders decreased at Asunaro Aoki Construction Group in reaction to large construction orders received in the previous FY. Orders at Takamatsu Corporation Group were weak due to unable to visit individual clients. Revenue and profits were steady.



Orders by major 4 companies

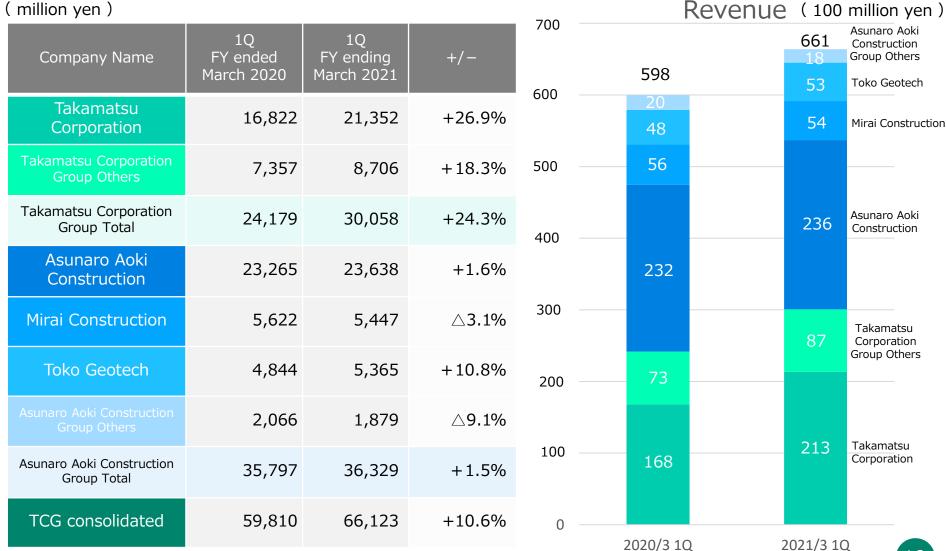
 Orders at Takamatsu Corporation were sluggish due to unable to visit private clients. Orders decreased at Asunaro Aoki Construction and Mirai Construction in reaction to large construction orders received in the previous FY.



9

Revenue by major 4 companies

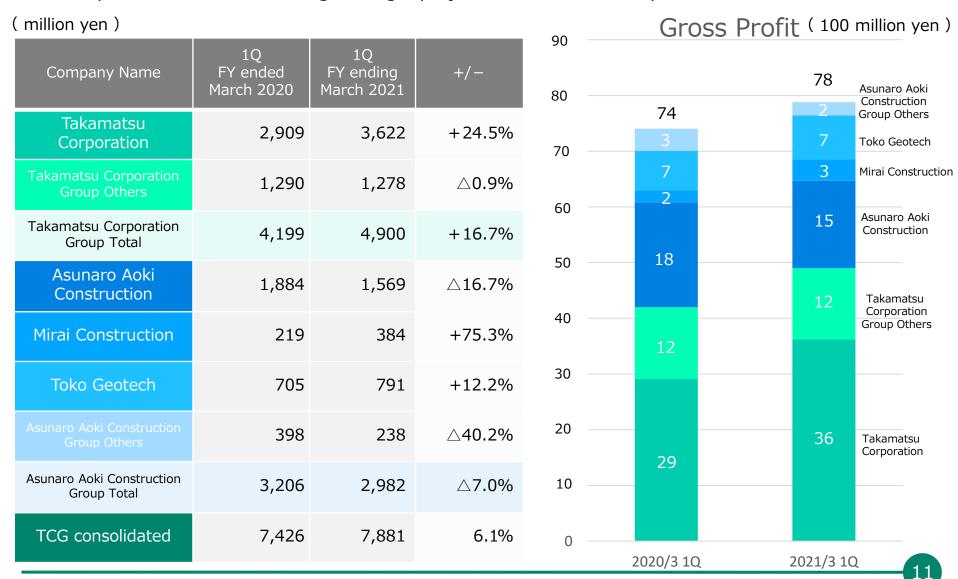
◆ Revenue increased by 10.6% from the previous FY due to steady construct of construction work in progress.



10

Gross Profit by major 4 companies

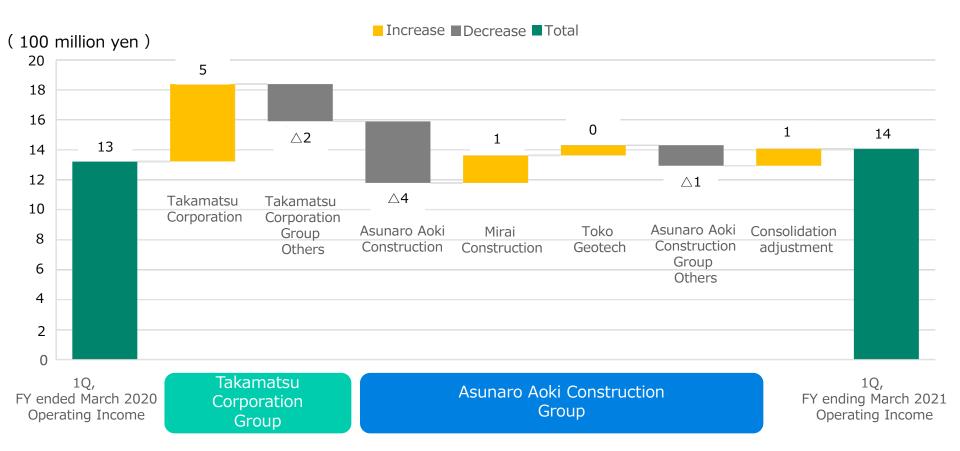
 Gross profit increased due to steady construct of construction work in progress, but some companies that had fewer high-margin projects saw a decline in profits.



Analysis of Changes in Operating Income (by major 4 companies)

◆ Operating income increased at Takamatsu Corporation due to steady construct of construction work in progress. Operating income decreased at Asunaro Aoki Construction due to a decrease in high-margin projects.

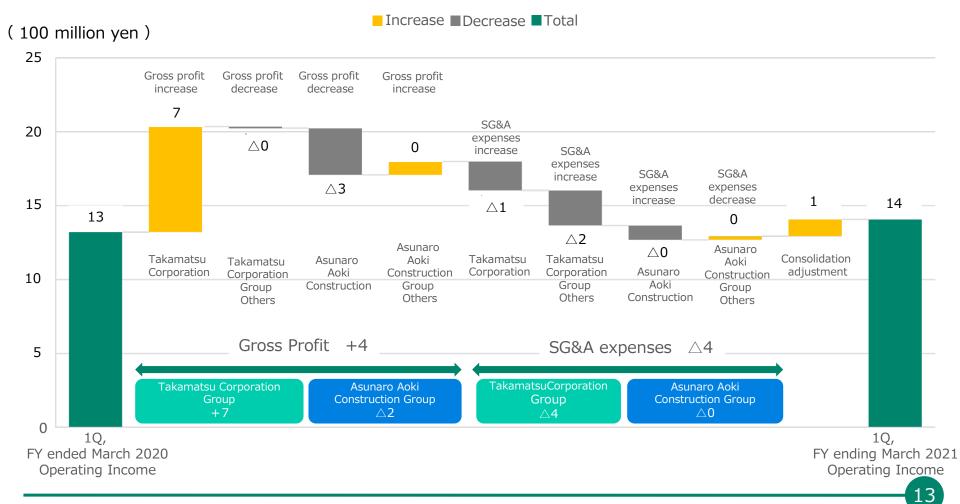
Operating Income



Analysis of Changes in Operating Income (by gross profit and SG&A expenses)

• Gross profit increased at Takamatsu Corporation due to steady construct of construction work in progress. Gross profit decreased at Asunaro Aoki Construction due to a decrease in highmargin projects. SG&A expenses increased at Takamatsu Corporation Group due to an increase in the number of employees and other factors.

Operating Income



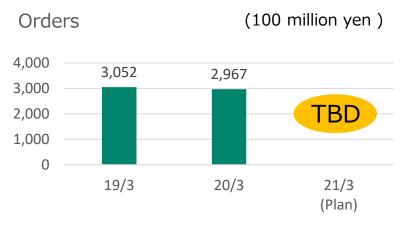
Impact of the new coronavirus infection on each segment

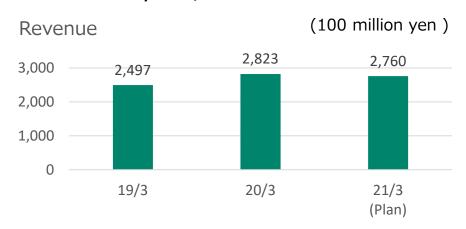
| | segment | Impact | | |
|--------------|-----------------------------|--|--|--|
| Construction | Public sales activities | Although there were some delays in ordering due to the response to the new coronavirus infection, sales activities generally returned to normal. | | |
| | Private sales activities | Although there have been some delays in placing orders with corporate clients, the order environment is returning to its previous state. With regards to individual customers, sales activities on the web and over the phone were the main focus. | | |
| | Public construction | Although some construction work was halted, the impact was minor. Construction work is continuing after taking measures to prevent the spread of infection. | | |
| | Private construction | Construction work is continuing after taking measures to prevent the spread of infection. | | |
| Real Estate | Tenant mediation | It is generally back to business as usual. | | |
| | Building management | It is generally back to business as usual. | | |
| Employment | Employment of new graduates | Company information sessions and interviews are held online. | | |
| Other | M&A | The situation is generally back to normal. | | |

Earnings Forecast for FY Ending March 2021

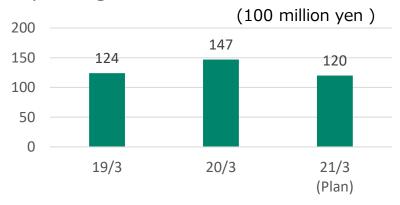
Earnings Forecast for FY Ending March 2021

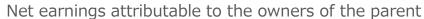
◆No change from the figures announced on May 27, 2020.

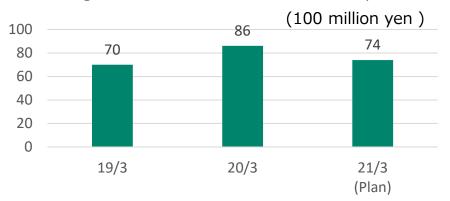




Operating Income







The forecast for consolidated results this fiscal year is TBD because it is currently difficult to reasonably calculate the order forecast due to the impact of COVID-19. Due to the impact of COVID-19, revenue is forecast to decrease 2.3% year-on-year, and operating income is expected to decrease 18.5% year-on-year.

Indicators

Takamatsu Corporation: Orders received by condominiums and non-condominiums

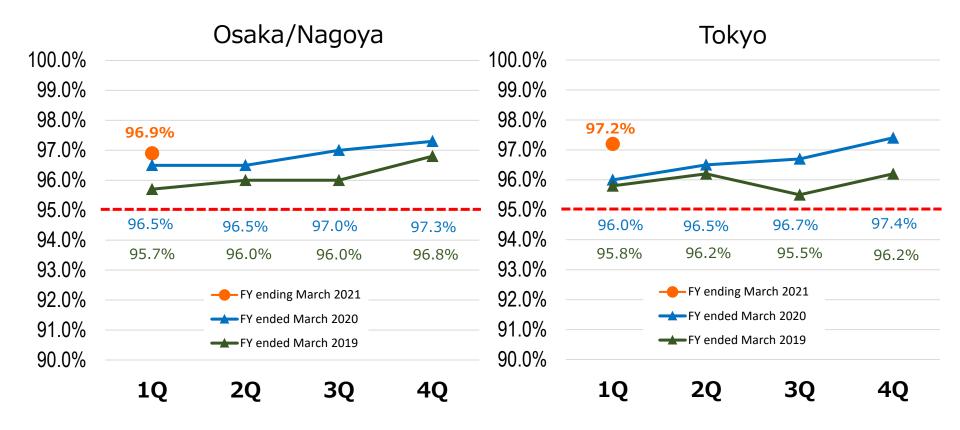
◆ Due to the declaration of a state of emergency following the outbreak of a new type of coronavirus infection, Takamatsu Corporation refrained from visiting individual customers, its main customers, and has been postponed orders from corporate customers who work from home. While just a reference figure, there was no change a ratio of the Osaka Head Office's mainstay of non-condo construction and the Tokyo Head Office's mainstay of rental condominium construction.

Percentage of condominiums and non-condominiums Year-on-year comparison (%)

(million yen)
Orders received by condominiums and non-condominiums

| | Osa | ıka | Tok | (yo | | Osaka | Tokyo |
|----------------------|--------------|--------------|--------------|--------------|----------------------|--------------|--------------|
| | 2020/3 1Q | 2021/3 1Q | 2020/3 1Q | 2021/3 1Q | | 2021/3 1Q | 2021/3 1Q |
| condominiums | 19.6% | 5.5% | 64.8% | 68.5% | condominiums | 177 | 1,289 |
| non- condominiums | 80.4% | 94.5% | 35.2% | 31.5% | non- condominiums | 3,038 | 592 |
| Total | 100% | 100% | 100% | 100% | Total | 3,215 | 1,881 |

◆Occupancy rates of 95% or higher have been maintained for 1Q, FY ending March 2021 in both Tokyo and Osaka.



Definitions

[&]quot;Osaka/Nagoya": Osaka, Kyoto, Hyogo, and Nagoya "Tokyo": Tokyo, Kanagawa, Saitama, and Chiba

[&]quot;Occupancy rate": Number of properties constructed by Takamatsu Corporation managed by Takamatsu Estate (Osaka/Tokyo) that are occupied at the end of each quarter

total number of properties constructed by Takamatsu Corporation managed by Takamatsu Estate (Osaka/Tokyo) at the end of each quarter

Topics

About Wooden detached house business & TCG USA Inc.

◆Wooden detached house business

With the concept of "better quality and value for money", Takamatsu House Co.,Ltd. launched the "MIRAKURAS" brand of wooden detached houses for sale.

Takamatsu House Co.,Ltd. plans to operate mainly in the Jonan, Josai and Jouhoku areas of Tokyo as well as Yokohama.

We aim to provide "homes for sale that do not decline in asset value" and aim for 180 homes and sales of ¥10 billion in three years and ¥50 billion in 10 years.

*Jonan, Josai and Jouhoku areas of Tokyo: A large number of celebrity living these area





brand of wooden detached houses for sale

◆TCG USA Inc.

TCG USA Inc. acquired 224.E59th, a 5-story Wooden house in June 2018 and 413.E50th in August 2018 in Manhattan, New York City.

The first building, 224.E59th, is being operated as a rental property, and the second building, 413.E50th, will be sold after full renovation work is completed.

A third investment has been finalized in a 4-story, 192-unit apartment development in California with a local developer.

Due to the effects of the new coronavirus infection, construction is expected to start behind schedule.



TCG USA's third investment project Blu Laguna Niguel Phase II image

TCG Takamatsu Construction Group

Disclaimer: All financial information has been prepared in accordance with generally accepted accounting principles in Japan. This document is a partial English translation of the Japanese Financial Statements which were filed with Stock Exchanges in Japan on August 6, 2020. The Company provides this translation for your reference and convenience only without any warranty as to its accuracy. In case of any discrepancy between the translation and the Japanese original, the latter shall prevail. Additionally, these materials were created with the intention of providing reference information to be used by investors for their investment decisions, and do not constitute any sort of effort to solicit the purchase or sale of Takamatsu Construction Group stock.